



February 29, 2024

Mr. Michael Sanchez  
S&S Trucking  
477 Roland Way  
Oakland, CA 94621

**RE: Alameda County Transportation Commission Local Business Contract Equity Program Certification #S&S20240229-02**

Dear Mr. Sanchez:

**CONGRATULATIONS!** After careful review of your application, we have determined that your company meets the criteria under the Alameda County Transportation Commission (Alameda CTC) Local Business Contract Equity (LBCE) Program. Your firm is now certified with Alameda CTC and is eligible to meet LBCE Program participation goals subject to the terms and conditions identified below:

<b>Certification Number:</b>	#S&S20240229-02
<b>Certification Category:</b>	<input checked="" type="checkbox"/> <b>Local Business Enterprise</b> <input checked="" type="checkbox"/> <b>Small Local Business Enterprise</b> <input type="checkbox"/> <b>Very Small Local Business Enterprise</b>
<b>Issue Date:</b>	February 29, 2024
<b>Expiration Date:</b>	February 28, 2026

You must promptly notify Alameda CTC of any change in circumstances affecting your company’s ability to meet size, certification status, ownership, or control requirements, or any material change in the information provided in your application form, within the two-year certification period. Alameda CTC reserves the right to request additional information and to conduct an on-site visit for the purpose of verifying information contained in your application during the certification term.

Should you have any questions or require additional information, please feel free to contact the Certification Team at [Certification@AlamedaCTC.org](mailto:Certification@AlamedaCTC.org).

Sincerely,

Seung Cho  
Director of Procurement and Information Technology